Murata Machinery Group
Fiscal Year ended March 31, 2026

Financial overview

June 2, 2026

Innovation. Mark the turning point
muratec

Company Profile

Company name	Murata Machinery, Ltd.
President	Daisuke Murata
Established	July 1935
Capital	JPY 900 Million
Main office	Kyoto, JAPAN
Employees	4,269 [Group 8,854]
Products	Textile Machinery, Logistics Systems & Factory Automation Systems, AMHS for Clean Rooms, Machine Tools, Sheet Metal Machinery, Communication Equipment
Associated companies	Consolidated: 44 Companies（12 in Japan/32 in overseas）









muratec

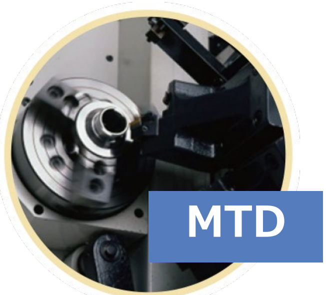
Business Fields

1935→
Textile Machinery

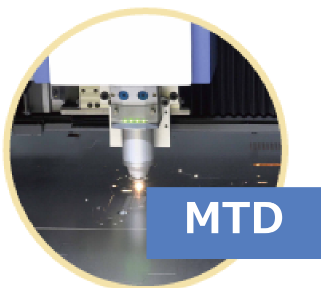
1962→
Logistics Systems &
Factory Automation
Systems

1985→
AMHS for
Clean Rooms

1961→
Machine Tools



1970→
Sheet Metal Machinery



1972→
Communication Equipment

FYE March 2026 Results

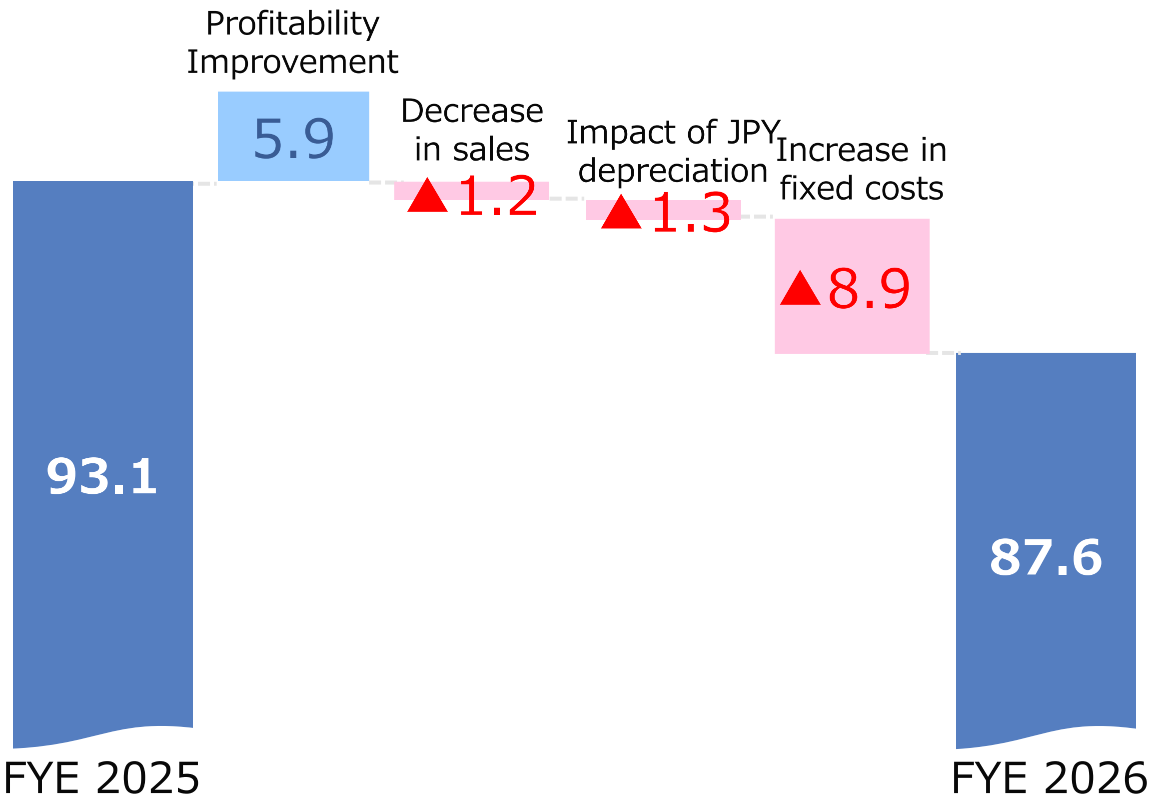
- Sales were broadly in line with the prior fiscal year, supported by demand for automation investments, including material handling systems for the semiconductor industry.
- Profit declined due to higher material costs and increased fixed expenses.

(JPY bil.)	FYE 2025	FYE 2026	Change
Sales	**526.0**	**520.8**	**▲1%**
Operating profit	**93.1**	**87.6**	**▲6%**
(OP %)	**(18%)**	**(17%)**	
Ordinary profit	**112.6**	**109.7**	**▲3%**
Net profit	**72.1**	**68.5**	**▲5%**

- CAPEX: JPY14.4 bil.

Analysis of Changes in Operating Profit

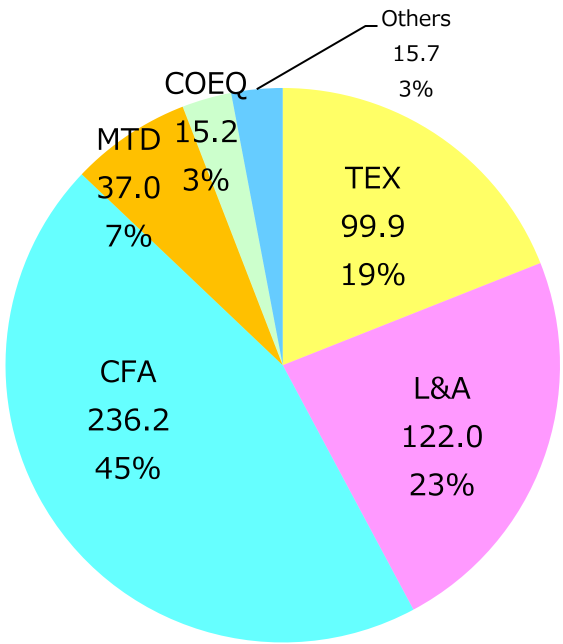
(JPY bil.)



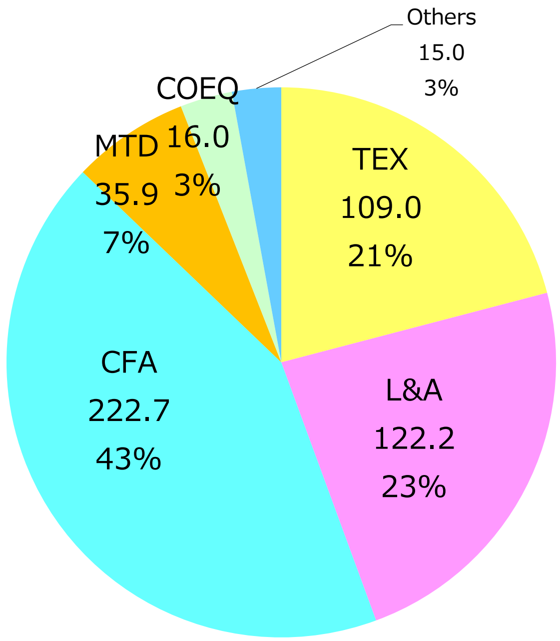
Sales by business segment

(JPY bil./%)

FYE 2025

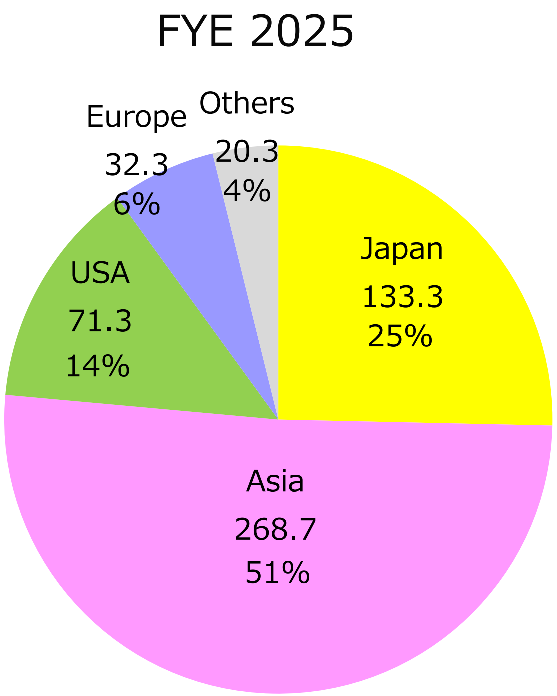


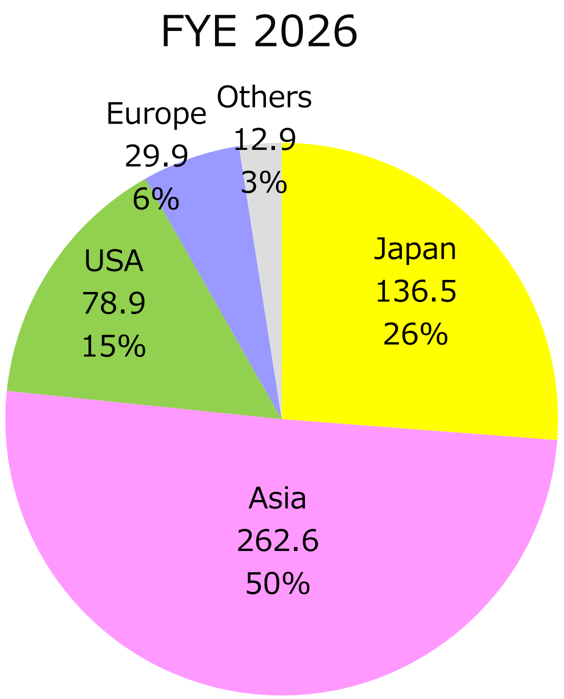
FYE 2026



Sales by regional segment

(JPY bil./%)





FYE March 2027 Plan

- Revenue growth is planned, supported by strong investment in automation and labor-saving initiatives. Our capacity expansion investments made over the past several years will also contribute.
- The impact of the situation in the Middle East has not been factored in due to the difficulty of estimation.

(JPY bil.)	FYE 2026	FYE 2027	Change
Sales	**520.8**	**693.5**	**+33%**
Operating profit	**87.6**	**106.0**	**+21%**
(OP %)	**(17%)**	**(15%)**	
Ordinary profit	**109.7**	**107.0**	**▲3%**
Net profit	**68.5**	**69.0**	**+1%**

- Planned capex: JPY37.3 bil.

History of Sales by Business Segment

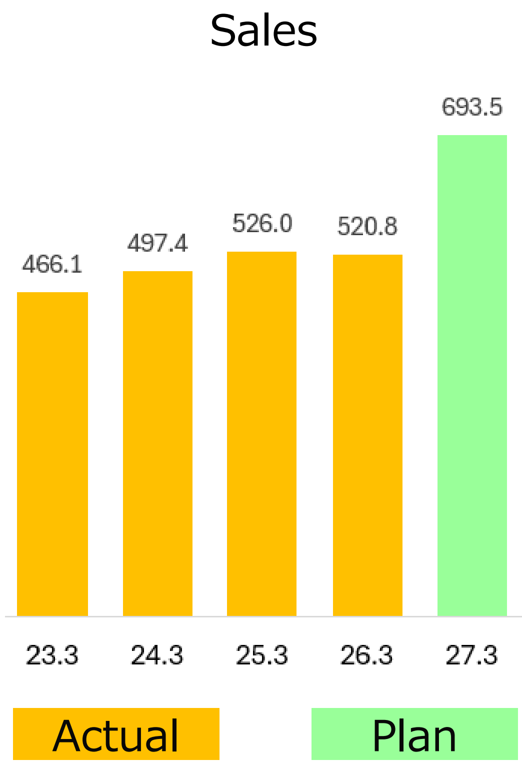
(JPY bil.)

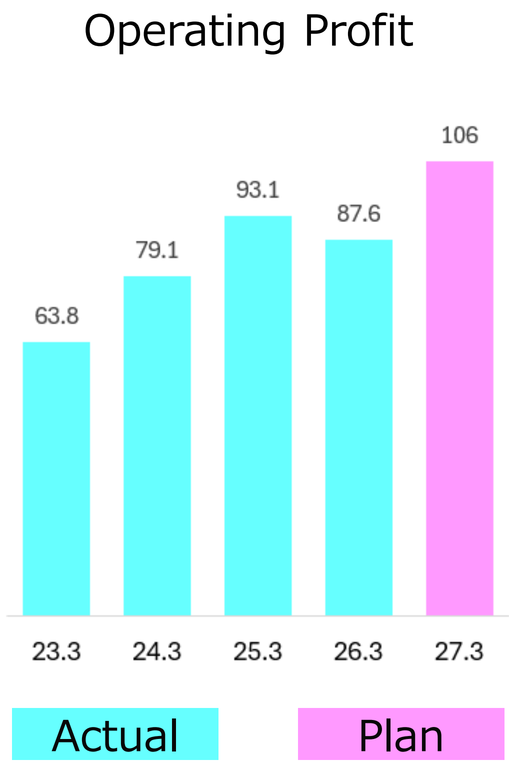
Segment	FYE 2023	FYE 2024	FYE 2025	FYE 2026	YoY	FYE 2027	YoY
CFA	186.9	199.3	236.2	222.7	▲6 %	300.0	+35 %
L&A	91.2	106.9	122.0	122.2	+0 %	159.6	+31 %
TEX	108.8	117.9	99.9	109.0	+9 %	157.9	+45 %
MTD	46.2	42.1	37.0	35.9	▲3 %	44.7	+25 %
COEQ	16.3	16.3	15.2	16.0	+5 %	18.8	+18 %
Others	16.7	14.9	15.7	15.0	▲4 %	12.5	▲17 %
Total	466.1	497.4	526.0	520.8	▲1 %	693.5	+33 %

muratec

5-year Trend for Sales and Operating Profit

(JPY bil.)





muratec

Financial Statements

Consolidated Balance Sheet

(JPY bil.)

*Numbers less than JPY 0.1 bil. are rounded down.

	FYE 2025	FYE 2026	Change
Cash and deposits	210.0	244.8	34.7
Accounts receivable	226.1	208.1	▲ 17.9
Inventory	94.2	94.2	0.0
Tangible/intangible assets	66.6	72.2	5.5
Investment securities	125.6	196.2	70.6
Others	46.5	60.1	13.6
Total assets	769.2	875.8	106.5
Accounts payable	72.5	63.5	▲ 8.9
Debts with interest	4.9	5.0	0.0
Advance received	47.6	65.6	18.0
Others	51.4	60.6	9.1
Total liabilities	176.6	194.8	18.2
Shareholder's equity	547.2	615.6	68.3
Accum. other comprehensive income	45.2	65.2	20.0
Non-controlling interests	0.1	0.1	0.0
Total net assets	592.6	681.0	88.3
Total liabilities and net assets	769.2	875.8	106.5

*Jul 15, 2026: Underlined sections revised (no changes to the totals for each item).

Consolidated Income Statement

(JPY bil.)

*Numbers less than JPY 0.1 bil. are rounded down.

	FYE 2025		FYE 2026	
Sales	526.0	100 %	520.8	100 %
Cost of sales	350.3	67	345.2	66
Gross margin	175.7	33	175.6	34
SGA expenses	82.6	16	87.9	17
Operating profit	93.1	18	87.6	17
Ordinary profit	112.6	21	109.7	21
Net profit	72.1	14	68.5	13
Profit / Loss attributable to non-controlling interests	0.0	▲0	▲ 0.0	▲0
Profit attributable to owners of parent	72.1	14	68.5	13

muratec

Innovation. Mark the turning point

muratec