

Murata Machinery Group  
Fiscal Year ended March 31, 2026

# Financial overview

June 2, 2026

Innovation. Mark the turning point



# Company Profile

|                      |  |
|----------------------|--|
| Company name         | Murata Machinery, Ltd.   |
| President            | Daisuke Murata   |
| Established          | July 1935  |
| Capital              | JPY 900 Million  |
| Main office          | Kyoto, JAPAN   |
| Employees            | 4,269 [Group 8,854]  |
| Products             | Textile Machinery, Logistics Systems & Factory Automation Systems, AMHS for Clean Rooms, Machine Tools, Sheet Metal Machinery, Communication Equipment |
| Associated companies | Consolidated: 44 Companies (12 in Japan/32 in overseas)  |



# Business Fields

1935→  
Textile Machinery



**TEX**

1962→  
Logistics Systems &  
Factory Automation  
Systems



**L&A**

1985→  
AMHS for  
Clean Rooms



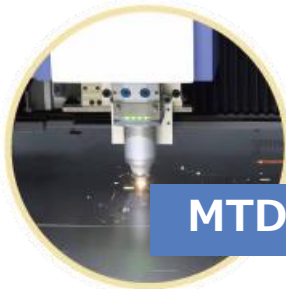
**CFA**

1961→  
Machine Tools



**MTD**

1970→  
Sheet Metal Machinery



**MTD**

1972→  
Communication Equipment



**COEQ**

# FYE March 2026 Results

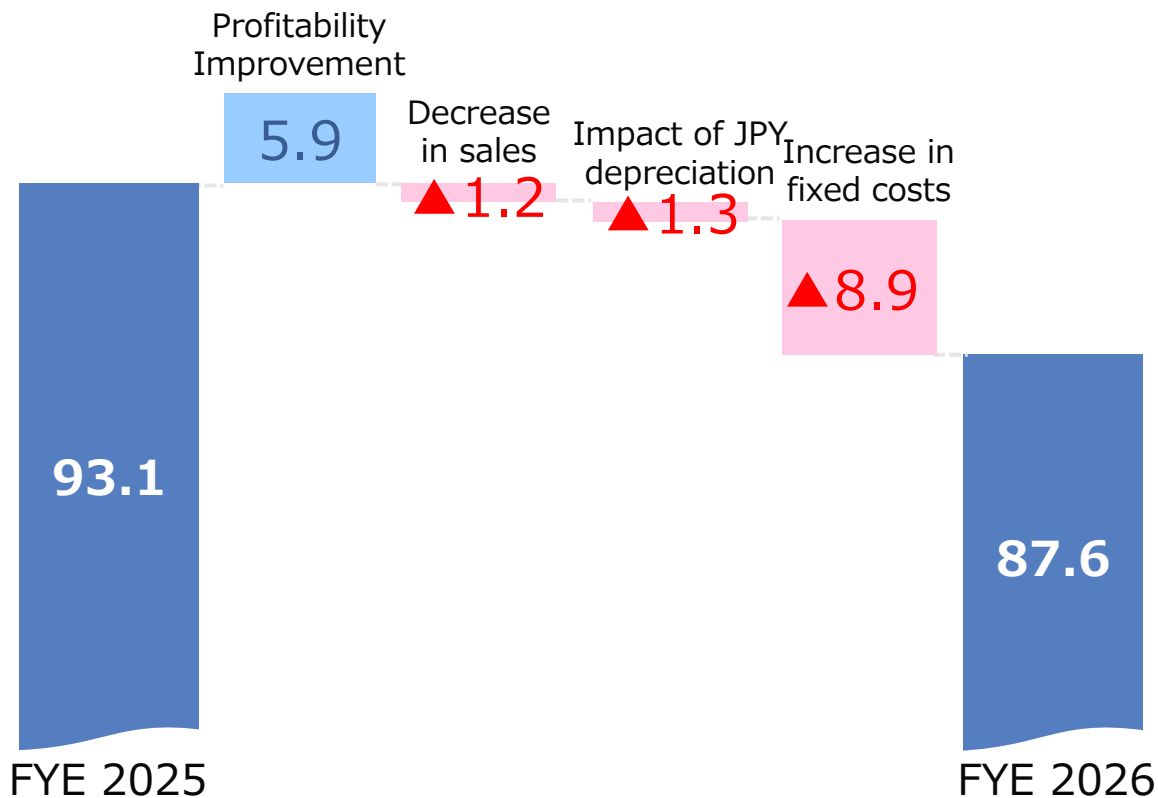
- Sales were broadly in line with the prior fiscal year, supported by demand for automation investments, including material handling systems for the semiconductor industry.
- Profit declined due to higher material costs and increased fixed expenses.

| (JPY bil.)              | FYE 2025     | FYE 2026     | Change     |
|-------------------------|--------------|--------------|------------|
| <b>Sales</b>            | <b>526.0</b> | <b>520.8</b> | <b>▲1%</b> |
| <b>Operating profit</b> | <b>93.1</b>  | <b>87.6</b>  | <b>▲6%</b> |
| (OP %)                  | (18%)        | (17%)        |            |
| <b>Ordinary profit</b>  | <b>112.6</b> | <b>109.7</b> | <b>▲3%</b> |
| <b>Net profit</b>       | <b>72.1</b>  | <b>68.5</b>  | <b>▲5%</b> |

- CAPEX: JPY14.4 bil.

# Analysis of Changes in Operating Profit

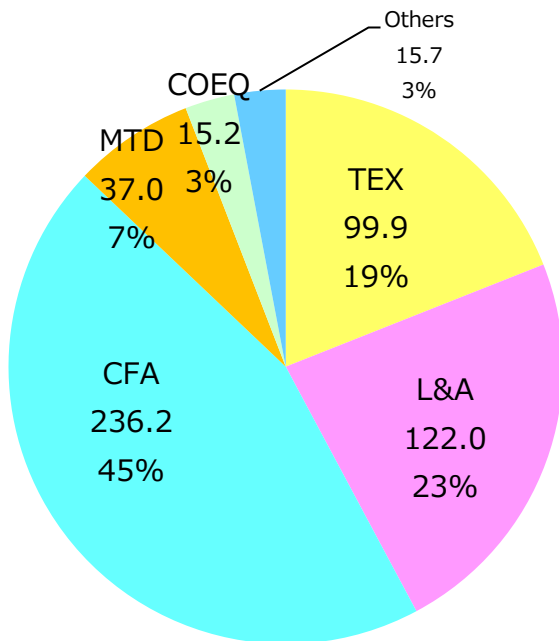
(JPY bil.)



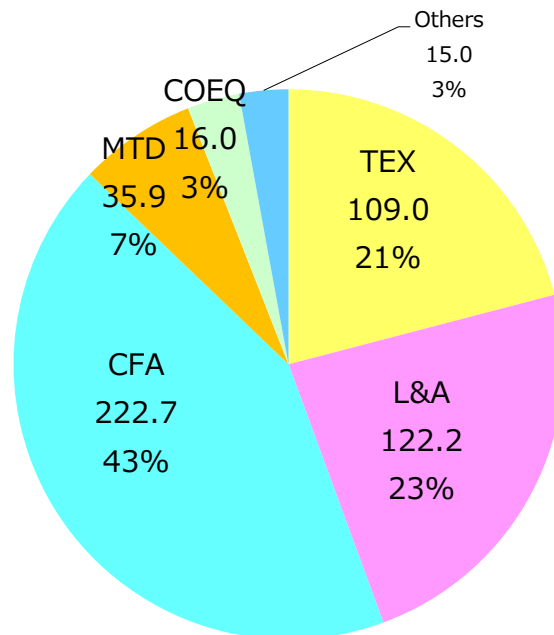
# Sales by business segment

(JPY bil./%)

## FYE 2025



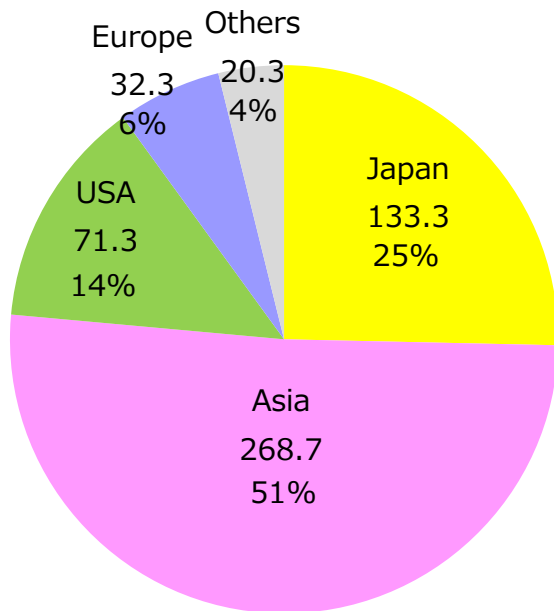
## FYE 2026



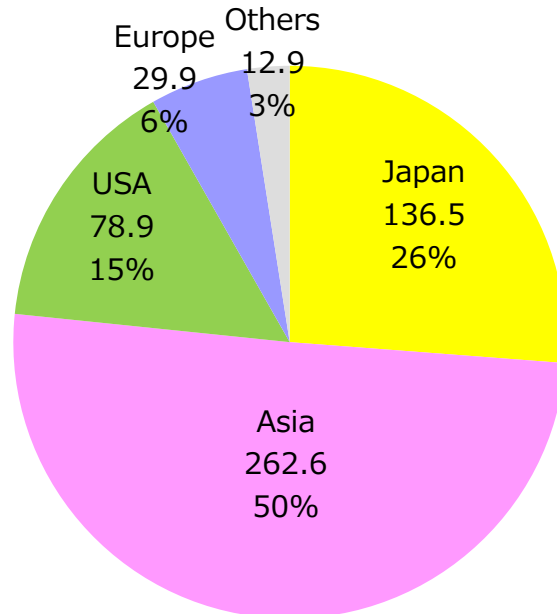
# Sales by regional segment

(JPY bil./%)

## FYE 2025



## FYE 2026



# FYE March 2027 Plan

- Revenue growth is planned, supported by strong investment in automation and labor-saving initiatives. Our capacity expansion investments made over the past several years will also contribute.
- The impact of the situation in the Middle East has not been factored in due to the difficulty of estimation.

| (JPY bil.)              | FYE 2026     | FYE 2027     | Change      |
|-------------------------|--------------|--------------|-------------|
| <b>Sales</b>            | <b>520.8</b> | <b>693.5</b> | <b>+33%</b> |
| <b>Operating profit</b> | <b>87.6</b>  | <b>106.0</b> | <b>+21%</b> |
| (OP %)                  | (17%)        | (15%)        |             |
| <b>Ordinary profit</b>  | <b>109.7</b> | <b>107.0</b> | <b>▲3%</b>  |
| <b>Net profit</b>       | <b>68.5</b>  | <b>69.0</b>  | <b>+1%</b>  |

- Planned capex: JPY37.3 bil.

# History of Sales by Business Segment

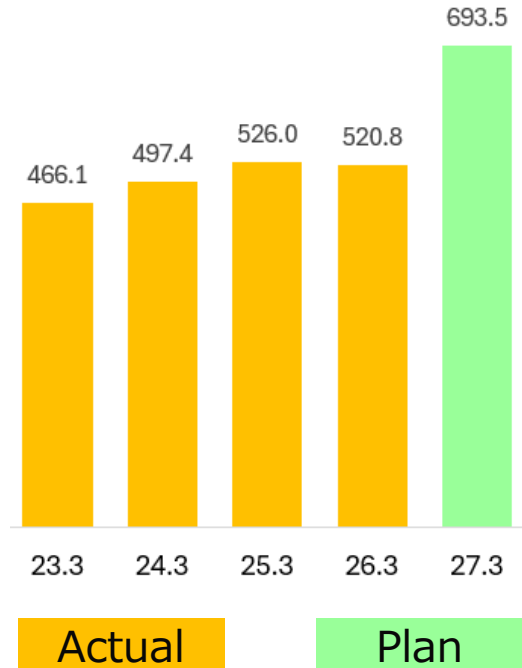
(JPY bil.)

| Segment      | FYE 2023     | FYE 2024     | FYE 2025     | FYE 2026     | YoY         | FYE 2027     | YoY          |
|--------------|--------------|--------------|--------------|--------------|-------------|--------------|--------------|
| CFA          | 186.9        | 199.3        | 236.2        | 222.7        | ▲6 %        | 300.0        | +35 %        |
| L&A          | 91.2         | 106.9        | 122.0        | 122.2        | +0 %        | 159.6        | +31 %        |
| TEX          | 108.8        | 117.9        | 99.9         | 109.0        | +9 %        | 157.9        | +45 %        |
| MTD          | 46.2         | 42.1         | 37.0         | 35.9         | ▲3 %        | 44.7         | +25 %        |
| COEQ         | 16.3         | 16.3         | 15.2         | 16.0         | +5 %        | 18.8         | +18 %        |
| Others       | 16.7         | 14.9         | 15.7         | 15.0         | ▲4 %        | 12.5         | ▲17 %        |
| <b>Total</b> | <b>466.1</b> | <b>497.4</b> | <b>526.0</b> | <b>520.8</b> | <b>▲1 %</b> | <b>693.5</b> | <b>+33 %</b> |

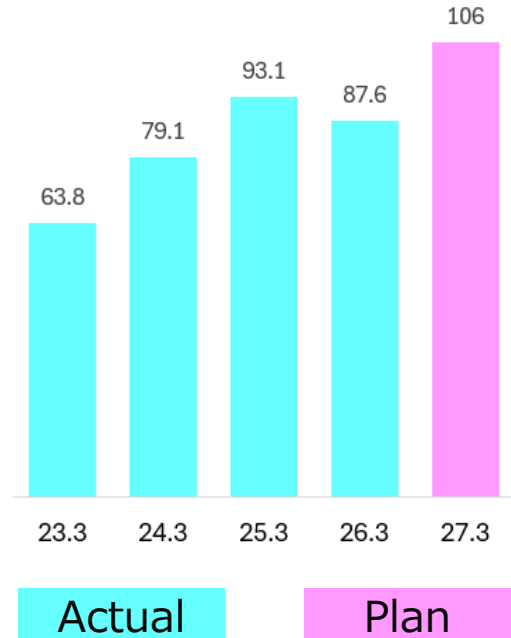
# 5-year Trend for Sales and Operating Profit

(JPY bil.)

## Sales



## Operating Profit



# Financial Statements

# Consolidated Balance Sheet

(JPY bil.)

|   | FYE 2025     | FYE 2026     | Change       |
|---|--------------|--------------|--------------|
| Cash and deposits                       | 210.0        | 244.8        | 34.7         |
| Accounts receivable                     | 226.1        | 208.1        | ▲ 17.9       |
| Inventory                               | 94.2         | 94.2         | 0.0          |
| Tangible/intangible assets              | 66.6         | 72.2         | 5.5          |
| Investment securities                   | 125.6        | 196.2        | 70.6         |
| Others                                  | 46.5         | 58.1         | 11.5         |
| <b>Total assets</b>                     | <b>769.2</b> | <b>875.8</b> | <b>106.5</b> |
| Accounts payable                        | 72.5         | 63.5         | ▲ 8.9        |
| Debts with interest                     | 4.9          | 5.0          | 0.0          |
| Advance received                        | 47.6         | 65.6         | 18.0         |
| Others                                  | 51.4         | 42.4         | ▲ 8.9        |
| <b>Total liabilities</b>                | <b>176.6</b> | <b>194.8</b> | <b>18.2</b>  |
| Shareholder's equity                    | 547.2        | 615.6        | 68.3         |
| Accum. other comprehensive income       | 45.2         | 65.2         | 20.0         |
| Non-controlling interests               | 0.1          | 0.1          | 0.0          |
| <b>Total net assets</b>                 | <b>592.6</b> | <b>681.0</b> | <b>88.3</b>  |
| <b>Total liabilities and net assets</b> | <b>769.2</b> | <b>875.8</b> | <b>106.5</b> |

\*Numbers less than JPY 0.1 bil. are rounded down.

# Consolidated Income Statement

(JPY bil.)

|   | FYE 2025 |       | FYE 2026 |       |
|---|----------|-------|----------|-------|
| Sales   | 526.0    | 100 % | 520.8    | 100 % |
| Cost of sales   | 350.3    | 67    | 345.2    | 66    |
| Gross margin  | 175.7    | 33    | 175.6    | 34    |
| SGA expenses  | 82.6     | 16    | 87.9     | 17    |
| Operating profit  | 93.1     | 18    | 87.6     | 17    |
| Ordinary profit   | 112.6    | 21    | 109.7    | 21    |
| Net profit  | 72.1     | 14    | 68.5     | 13    |
| Profit / Loss attributable to non-controlling interests | 0.0      | ▲0    | ▲ 0.0    | ▲0    |
| Profit attributable to owners of parent                 | 72.1     | 14    | 68.5     | 13    |

\*Numbers less than JPY 0.1 bil. are rounded down.

Innovation. Mark the turning point

**muratec**

