

Murata Machinery Group
Fiscal Year ended March 31, 2025

Financial overview & analysis

June 9, 2025

Innovation. Mark the turning point



Company Profile

| | |
|----------------------|--|
| Company name | Murata Machinery, Ltd. |
| President | Daisuke Murata |
| Established | July 1935 |
| Capital | JPY 900 Million |
| Main office | Kyoto, JAPAN |
| Employees | 4,133 [Group 8,659] |
| Products | Textile Machinery, Logistics Systems & Factory Automation Systems, AMHS for Clean Rooms, Machine Tools, Sheet Metal Machinery, Communication Equipment |
| Associated companies | Consolidated: 45 Companies (13 in Japan/32 in overseas) |



Business Fields

1935→
Textile Machinery



TEX

1962→
Logistics Systems &
Factory Automation
Systems



L&A

1985→
AMHS for
Clean Rooms



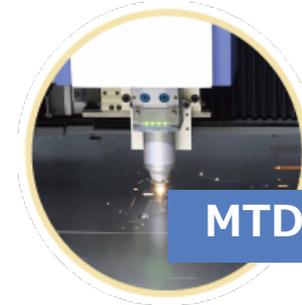
CFA

1961→
Machine Tools



MTD

1970→
Sheet Metal Machinery



MTD

1972→
Communication Equipment



COEQ

FYE March 2025 Results

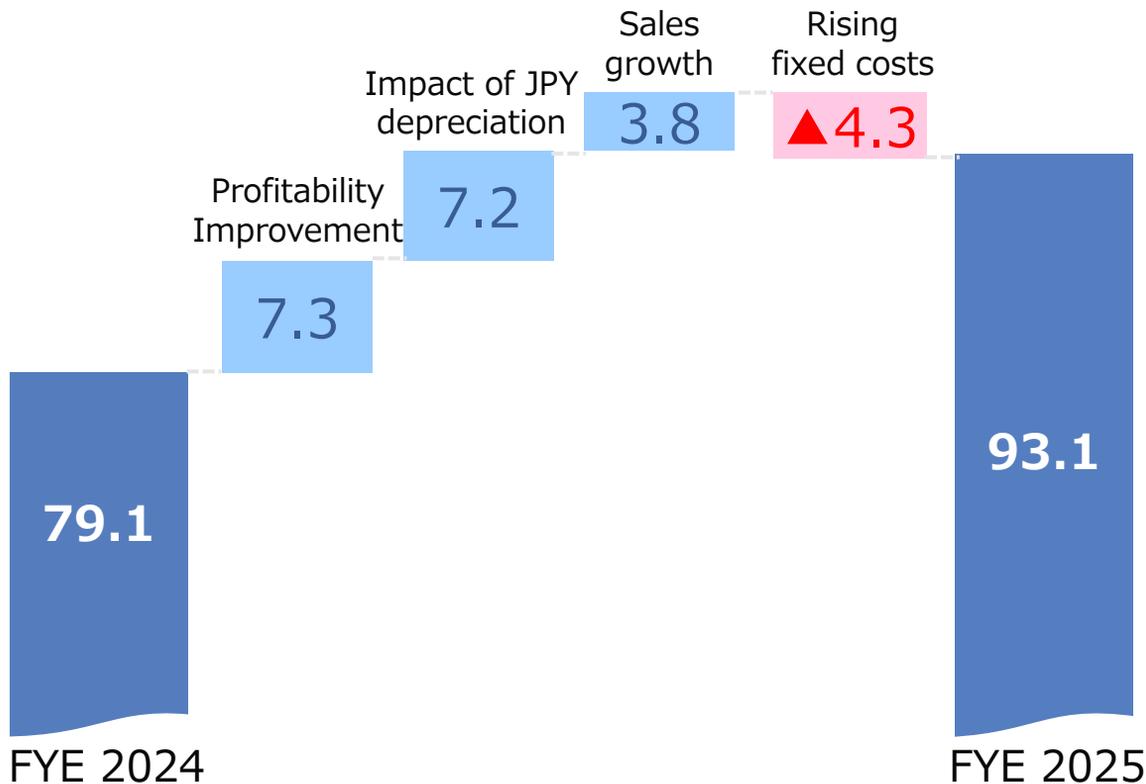
Achieved record-high sales and profits, driven by strong capital investment in factory automation, particularly in the semiconductor sector. The depreciation of JPY also contributed to positive results.

| (JPY bil.) | FYE 2024 | FYE 2025 | Change |
|-------------------------|--------------|--------------|-------------|
| Sales | 497.4 | 526.0 | +6% |
| Operating profit | 79.1 | 93.1 | +18% |
| (OP %) | (16%) | (18%) | |
| Ordinary profit | 103.6 | 112.6 | +9% |
| Net profit | 67.3 | 72.1 | +7% |

- CAPEX: JPY15.9 bil.

Analysis for Operating Profit Increase

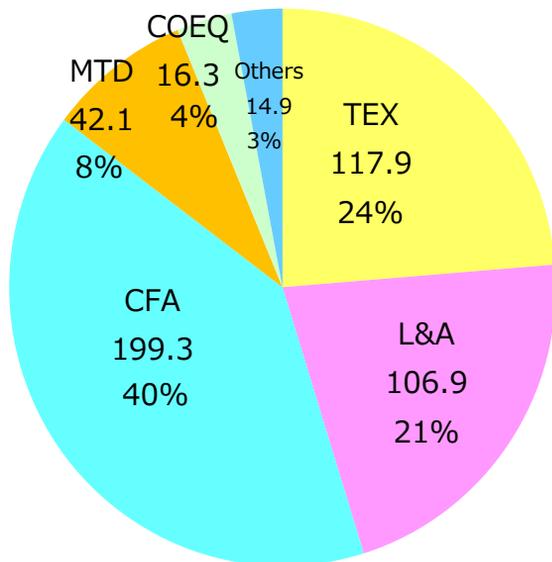
(JPY bil.)



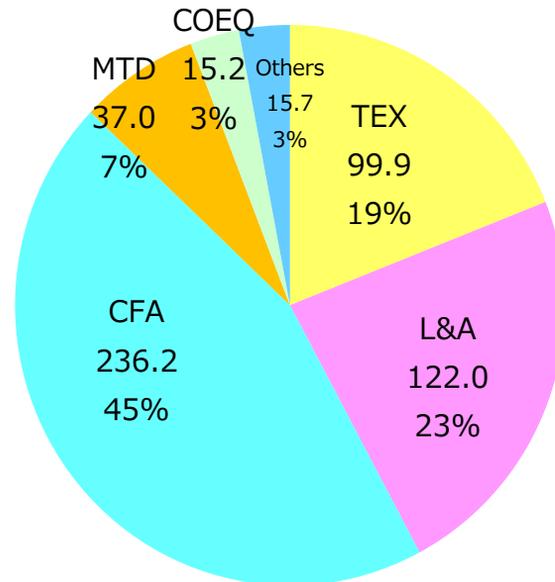
Sales by business segment

(JPY bil./%)

FYE 2024



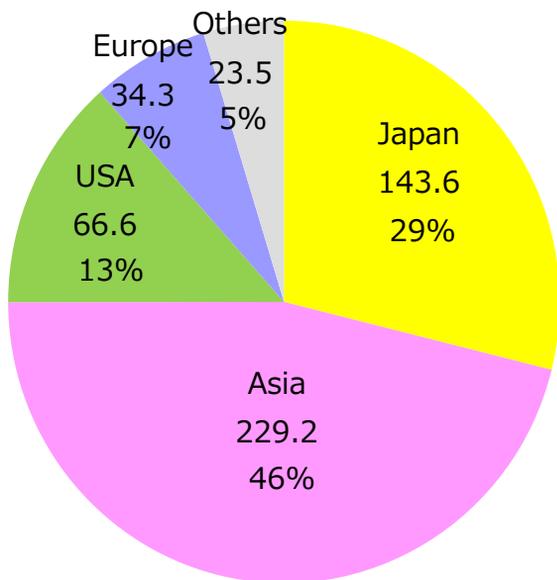
FYE 2025



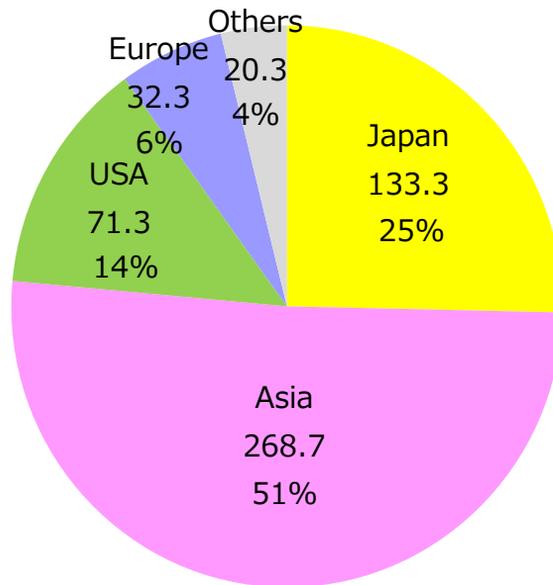
Sales by regional segment

(JPY bil./%)

FYE 2024



FYE 2025



FYE March 2026 Plan

Supporting by strong demand for factory automation, sales volume is estimated to increase. However, profits could decline due to rising labor and material costs, as well as the appreciation of JPY against the US dollar & the euro

| (JPY bil.) | FYE 2025 | FYE 2026 | Change |
|-------------------------|--------------|--------------|-------------|
| Sales | 526.0 | 545.9 | +4% |
| Operating profit | 93.1 | 78.9 | ▲15% |
| (OP %) | (18%) | (14%) | |
| Ordinary profit | 112.6 | 87.0 | ▲23% |
| Net profit | 72.1 | 57.0 | ▲21% |

- Planned capex: JPY32.5 bil.

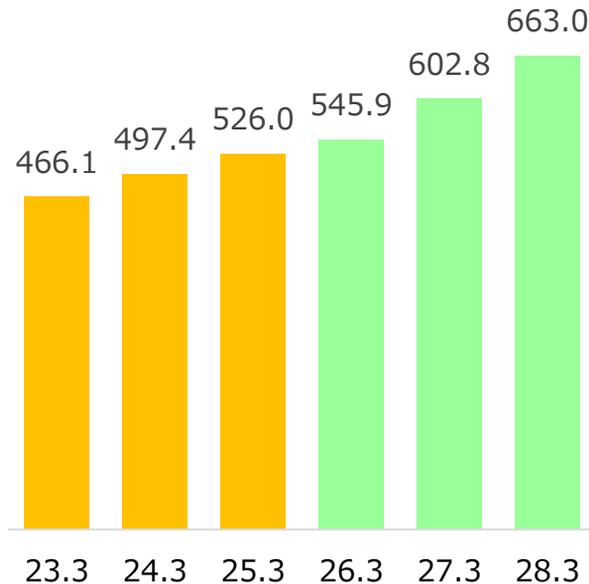
History of Sales by Business Segment

(JPY bil.)

| Segment | FYE 2022 | FYE 2023 | FYE 2024 | FYE 2025 | YOY | FYE 2026 | YOY |
|--------------|--------------|--------------|--------------|--------------|-------------|--------------|-------------|
| CFA | 140.9 | 186.9 | 199.3 | 236.2 | +19 % | 244.1 | +3 % |
| L&A | 97.2 | 91.2 | 106.9 | 122.0 | +14 % | 133.5 | +9 % |
| TEX | 85.1 | 108.8 | 117.9 | 99.9 | ▲15 % | 98.1 | ▲2 % |
| MTD | 39.1 | 46.2 | 42.1 | 37.0 | ▲12 % | 39.7 | +7 % |
| COEQ | 15.0 | 16.3 | 16.3 | 15.2 | ▲7 % | 16.6 | +9 % |
| Others | 14.5 | 16.7 | 14.9 | 15.7 | +5 % | 13.9 | ▲11 % |
| Total | 391.8 | 466.1 | 497.4 | 526.0 | +6 % | 545.9 | +4 % |

(JPY bil.)

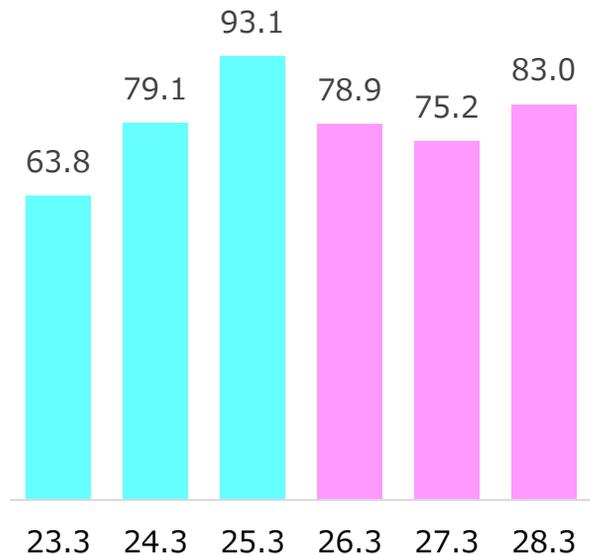
Sales



Actual

Plan

Operating Profit



Actual

Plan

Financial Statements

Consolidated Balance Sheet

(JPY bil.)

| | FYE 2024 | FYE 2025 | Change |
|---|--------------|--------------|---------------|
| Cash and deposits | 171.9 | 210.0 | 38.0 |
| Accounts receivable | 215.4 | 226.1 | 10.6 |
| Inventory | 97.8 | 94.2 | ▲ 3.6 |
| Tangible/intangible assets | 59.0 | 66.6 | 7.5 |
| Investment securities | 121.8 | 125.6 | 3.8 |
| Others | 44.7 | 46.5 | 1.8 |
| Total assets | 710.9 | 769.2 | 58.3 |
| Accounts payable | 86.8 | 72.5 | ▲ 14.3 |
| Debts with interest | 10.3 | 4.9 | ▲ 5.3 |
| Advance received | 35.9 | 47.6 | 11.6 |
| Others | 54.0 | 51.4 | ▲ 2.6 |
| Total liabilities | 187.2 | 176.6 | ▲ 10.6 |
| Shareholder's equity | 475.3 | 547.2 | 71.9 |
| Accum. other comprehensive income | 48.1 | 45.2 | ▲ 2.9 |
| Non-controlling interests | 0.1 | 0.1 | 0.0 |
| Total net assets | 523.7 | 592.6 | 68.9 |
| Total liabilities and net assets | 710.9 | 769.2 | 58.3 |

*Numbers less than JPY 0.1 bil. are rounded down.

Consolidated Income Statement

(JPY bil.)

| | FYE 2024 | | FYE 2025 | |
|---|----------|-------|----------|-------|
| Sales | 497.4 | 100 % | 526.0 | 100 % |
| Cost of sales | 339.1 | 68 | 350.3 | 67 |
| Gross margin | 158.2 | 32 | 175.7 | 33 |
| SGA expenses | 79.1 | 16 | 82.6 | 16 |
| Operating profit | 79.1 | 16 | 93.1 | 18 |
| Ordinary profit | 103.6 | 21 | 112.6 | 21 |
| Net profit | 67.3 | 14 | 72.1 | 14 |
| Profit / Loss attributable to non-controlling interests | 0.0 | 0 | ▲ 0.0 | ▲ 0 |
| Profit attributable to owners of parent | 67.3 | 14 | 72.1 | 14 |

*Numbers less than JPY 0.1 bil. are rounded down.

Innovation. Mark the turning point

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